The Bankers' New Clothes: What's Wrong with Banking and What to Do about It (Plus: the broader context)



King's College London May 8, 2024





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Global Financial Crisis of 2007-2009



AIG, Lehman Shock Hits World Markets

Focus Moves to Fate of Giant Insurer After U.S. Allows Investment Bank to Fail; Barclays in Talks to Buy Core Lehman Unit

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10100

nancial system sent markets jor U.S. market indexes were across the globe tumbling, as down 2%, which, while a goodtwo of Wall Street's biggest firms looked set to exit the scene and insurance titan American In-

By Susanne Graig. Jeffrey McGracken Jon Bilserrath and Deborah Solomon

ternational Group Inc. turned to the Federal Reserve and the state of New York for assistance.

The U.S. stock market suffered its worst daily point plunge. since the first day of trading after the Sept. 11, 2001, terrorist attacks. Financial markets were rattled by the rushed sale Sunday of Merrill Lynch & Co. and the bankruptcy-court filing of Lehman Brothers Boldings Inc., which scrambled Monday to sell its most-prized businesses before too many employees and customerswalk out the door. (Rease see related article on Page CL)

All day Monday, top Lehman officials were huddled in Manhattan at their Seventh Avenue to emand its emergency lend-

The convulsions in the U.S.fs-ing. For much of the day, the masized decline, was smaller than many had thought would be the case. But in the final hour of trading, a wave of selling hit, driven by concerns about the fate of AR. The Dow Jones Industrial Av-

erage ended down 504.48 points. on Monday, off 4.4%, at its daily low of 10927.51 down 18% on the year. Of the Dow industrials' 30 components, all but one-Coca-Cola Co .- dell, led by a 60.8% plange in AIG.

In Europe, London's FTSE 100 index dropped 3.9%. Several Asian markets, including Japan. and China, were closed Monday due to holiday. By Tuesday, Toino shares were down 5.1% in early trading, and Hong Kong's. Hang Seng index was down 6.1%.

Monday's action was the latest failout in a widening financial crisis that began a year ago with the fall of American housing prices and is now reordering. the U.S. fmancial system. Steps unwilled by the Federal Reserve





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AIG Faces Cash Crisis As Stock Dives 61%

BY MATTHEW KARNITSCHNIG, LIAM PLEVEN AND SERENA NG.

Asperican International Group Inc. was facing a severe cash crunch last night as ratings apencies cut the firm's credit ratincs, forcing the clant insurer to raise \$14.5 billion to cover its ob-Beations.

With AlG now tottering, a crisis that began with failing home. prices and went on to engulf Wall Street has reached one of the world'algoestingurance companies, threatening to intensify the financial storm and greatly complicate the covernment's efforts





Emergency Loan Effectively Gives Government Control of Insurer: Historic Move Would Cap 10 Days That Reshaped U.S. Finance

BY MATTHEW KARNITSCHNIG, DEBORAH SOLOMON AND LIAM PLEVEN

The U.S. government seized control of American International Group Inc .- one of the world's biggest insurers-in an \$85 billion deal that signaled the intensity of its concerns about the danger a collapse could pose to the financial system.

The step marks a dramatic turnabout for the federal government, which had been strongly resisting overtures from AIG for an emergency loan or some intervention that would prevent the insurer from falling into bankruptcy. Just last weekend, the government essentially pulled the plug on Lehman Brothers Holdings inc., allowing the big investment bank to go under instead of giving it financial support. This time, the government decided AND trushs near two bigs to full.

Fed some protection even if markets continue to sink. And if AIG rebounds, turnavers could reap a big profit through the govern-

ment's equity stake. "This loan will facilitate a process underwhich AIG will sell certain of its businesses in an orderly. manner, with the least possible disruption to the overall econony," the Fed said in a statement.

It puts the government in control of a private insurer-a historic development, particularly considering that AlGisn't directly regulated by the federal government. The Fed took the highly unusual step using legal authority granted in the Federal Reserve Act, which allows it to lend to nonbanks under "unusual and exigent" circumstances, something it invoked when Bear Stearns Cos. was rescued in March.

Secretary Henry Paulson in. helped aronel the Dose Jones In.

surance businesses, giving the ance industries, while Wall Street has watched two of its last four big independent beolerage firms cuit the scene.

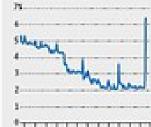
The U.S. on Sept. 6 took over mortgage-lending giants Farmie Mae and Freddie Mac as they teetered near collapse. This Sunday, the U.S. refused to bail out Wall. Street pillar Lehman Brothers, which filed for bankruptcy-court protection and is now being sold off in pieces. That same day, another struggling Wall Street titan. Merrill Lynch & Co., agreed to sell Itself to Bank of America Corp.

The AIG deal followed a day of high drama in Washington. The Treasury's Mr. Paulson and Federal Reserve Chairman Ben Bernanke convened in the early evening an unexpected meeting. of top congressional leaders. Late in the trading day Toesday, anticipation that the govern-As part of the deal, Treasury ment might assist the insurer









Fed chief Ban Bernanke



Lending Among Banks Freezes

BY CARRIER MOLLENKAMP, MARK WHITEHOUSE AND NEIL SHAR

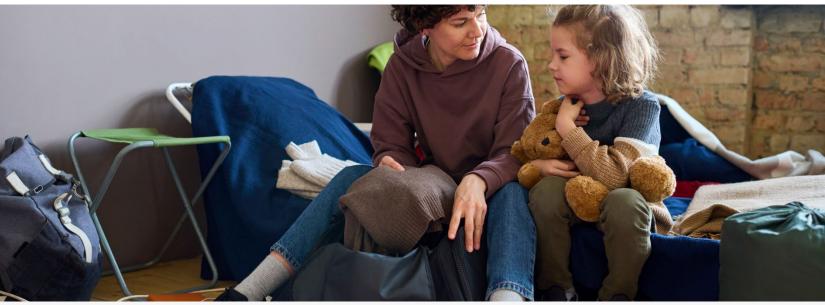
Banks abruptly stopped lending to each other or charged exorbitantly high rates Tuesday, threatening to spread the trou bles of American Internationa Group Inc. and Lehman Broth ers Holdings Inc. to a broas range of financial institutions and the global economy.

The breakdown came despite efforts by central bankers to keep money flowing. Centra banks in the U.S., Europe and











... into a rabbit hole... ...and the toxic mix of confusion and politics



"[These events] present a challenge to standard economic theory.... policies to prevent future financial crises will depend on a deeper understanding of the processes at work.

Asymmetric information is key, precisely in the complex securities that [the standard theory] called for."

> Kenneth Arrow (1921-2017) "Risky business," *Guardian*, **October 15, 2008**

My daughter came home from school one day and said, 'daddy, what's a financial crisis?' And without trying to be funny, I said, 'it's the type of thing that happens every five, seven, ten years.'

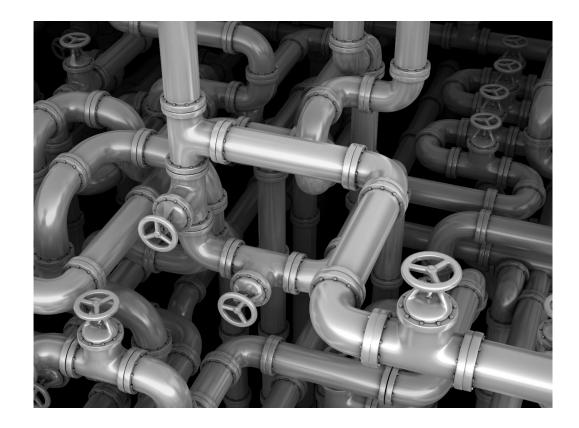
Jamie Dimon, January 2010 (to Financial Crisis Inquiry Commission)

Narratives Inform Policy

Was the 2007-2009 financial crisis like a natural disaster or a sudden shock?

What about SVB, First Republic and Credit Suisse (spring 2023)?

The Perennial Narratives in Banking





A Liquidity Problem?

"A Classic Bank Run?"

THE
FINANCIAL
CRISIS
INQUIRY REPORT



Final Report of the National Commission on the Causes of the Financial and Economic Crisis in the United States

• OFFICIAL GOVERNMENT EDITION •

Delivered January 27, 2011

The financial crisis was avoidable

Widespread failures in financial regulation

Breakdown in corporate governance

Explosive and excessive borrowing.

Lack of transparency

Widespread breaches in accountability at all levels.

The financial crisis reflected failures of rules and governance

Key cause of fragility and distortions in the economy

DEBT

Excessive, inefficient, unnecessary use of private debt

The problem is particularly acute and harmful in banking

Kate takes a mortgage to buy a house

\$400,000 - \$380,000 = \$20,000





\$420,000 - \$380,000 = \$40,000





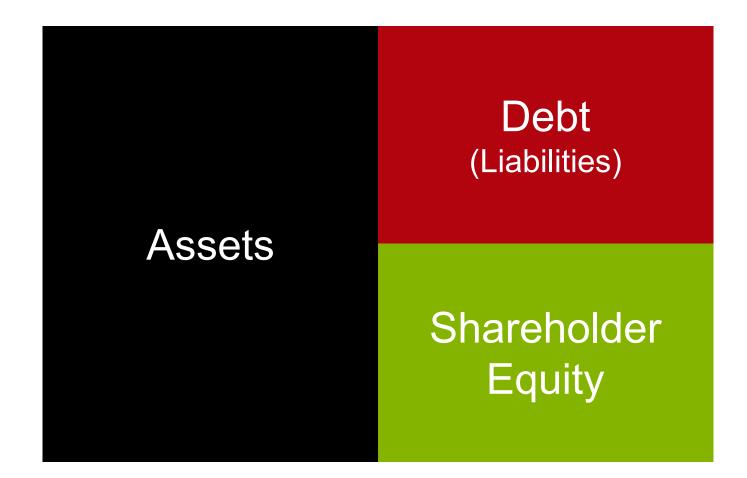
-10%



DEBT

Balance Sheet for a (Limited Liability) Business Corporation

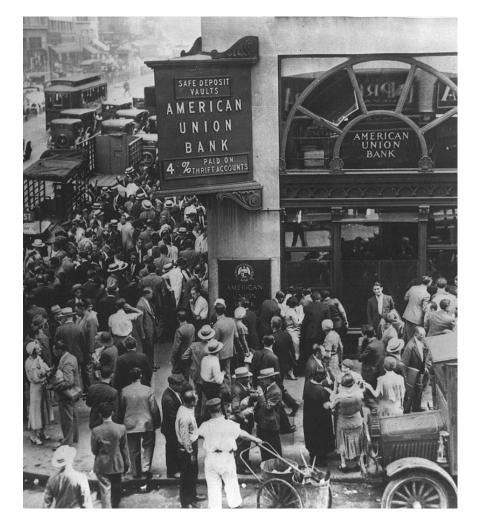
(Shareholders' other assets are not exposed to risk from business)







Bank runs: Extreme Case of "Liquidity Problems"



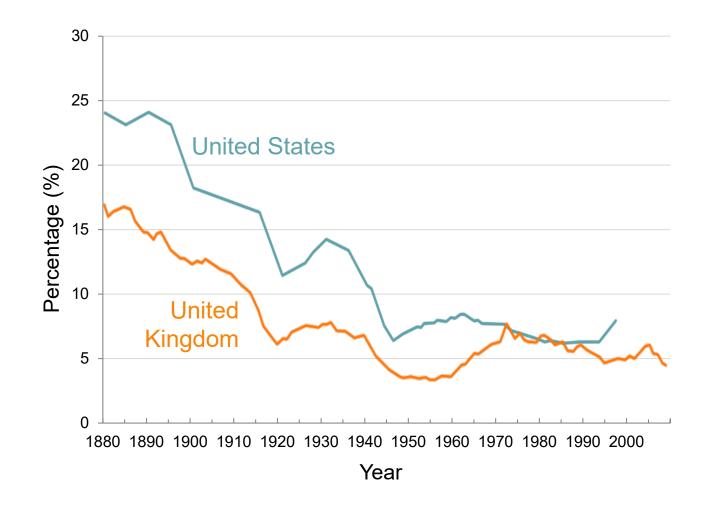
Runs can theoretically take down a healthy bank, but are rare without solvency concerns.

The opacity and low equity level of banks are key factors

Numerous disruptive bank runs in UK and US in 19th and early 20th centuries

Expansion of safety nets enabled distortive and dangerous recklessness without effective rules to control it

Historical Equity/Asset Ratios in US and UK

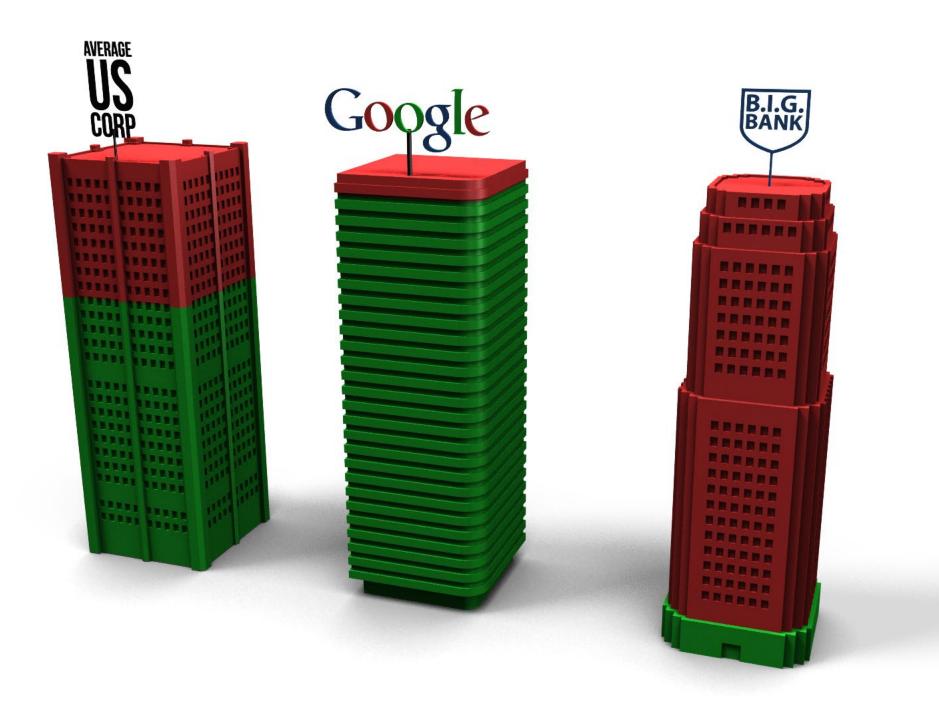


Mid 19th century: 50% equity, unlimited liability

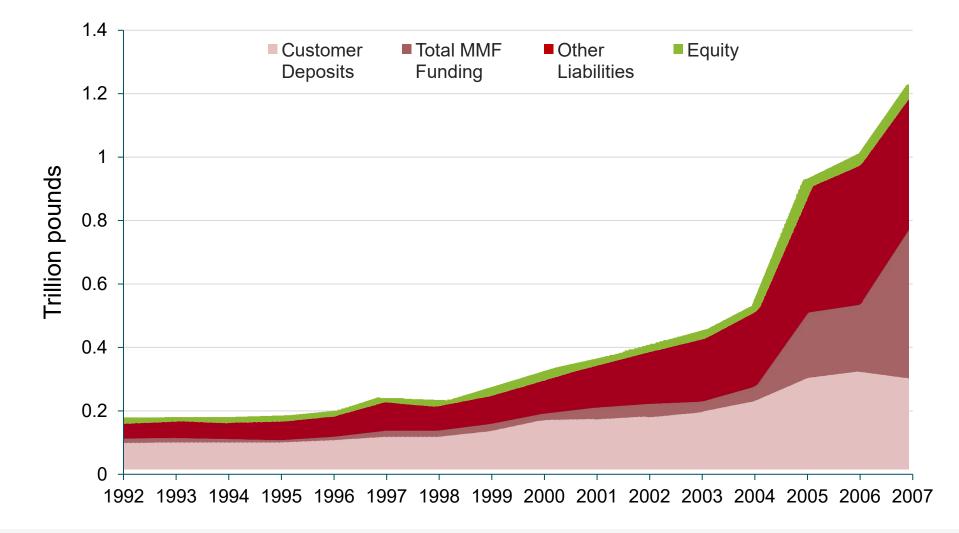
After 1940s, limited liability everywhere in US

"Safety nets" expand

Equity ratios decline



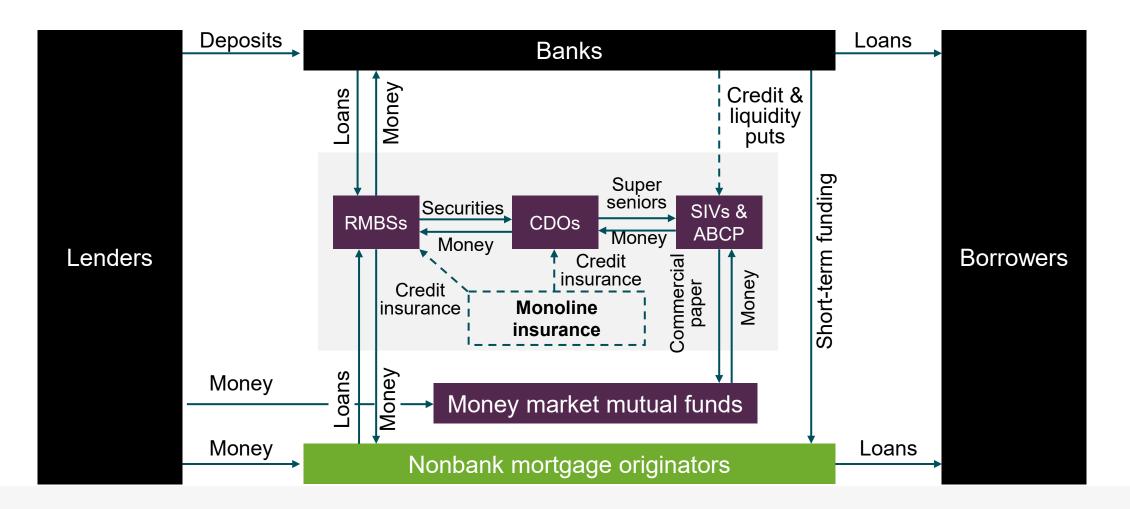
Recall: Total Liabilities and Equity of Barclays 1992-07



Hyun Song Shin, "Global Banking Glut and Loan Risk Premium," IMF Annual Research Conference, November 10-11, 2011; Figure 22.

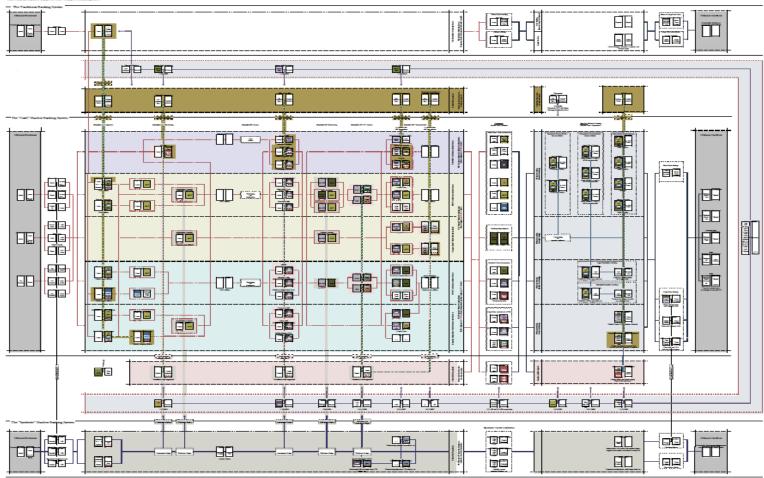
The Interconnected System

IMF Financial Stability Report 10/2014



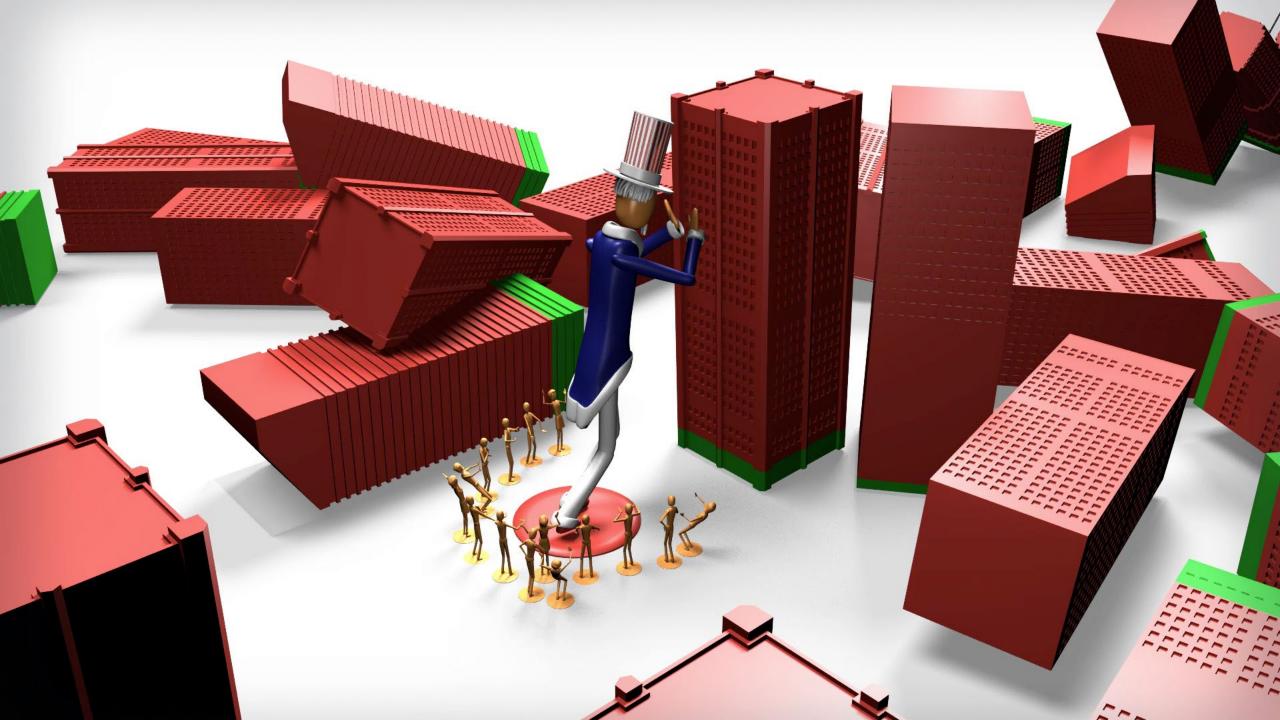
Complicated System with "Shadow Banks" (Partial Picture)

Pozsar, Adrian, Ashcraft and Boesky, New York Fed, 2010



new States Relies (Prine, Adva., Advad, Rosky (201))





The Mantra in Banking: "Equity is Expensive"



"Expensive" to whom? Why?

Are banks so special and different that nothing we know about the economics of corporate funding is relevant?

What if Wealthy Aunt Claire Ensures that Kate Never Defaults?



Cheap mortgage

No down payment (initial equity) required

Why not buy a huge mansion with no down payment? only upside!!

Equity is "expensive" for Kate!! Money machine with zero equity if possible.

The Banking System has "Uncle Sam" (in many interacting forms)

Deposit insurance

- Expanded scope in crisis
- Guarantees to non-deposit debts
- Loss sharing agreements in resolution

Treasury

- Direct investments to prevent default, e.g., Troubled Asset Relief Program, Greek gov't bailouts benefitting banks
- Takeover by government (Lloyds)
- Backstops of central banks



Central banks

- "Liquidity" facilities for banks, money market funds, others,
- Subsidized loans
- Asset purchases
- Low interest rates if system weakens

Government-Backed Institutions

- US Federal Home Loan Banks
- Fannie Mae and Freddie Mac

U.S. Program Lends a Hand to Banks, Quietly April 14, 2009

Ehe New York Eimes

The **FDIC program** enabled issuance of \$28 billion for Goldman, over \$40 billion each for Bank of America and JPMorgan Chase, \$23 billion for Morgan Stanley \$23 with the equivalent of AAA ratings. FDIC will cover the bonds if the banks fail.

The program does not come with the compensation and other regulatory conditions attached by Congress to the \$700 billion bailout.

"I don't know how you measure that subsidy," said Mark Zandi, the chief economist at Moody's Economy.com. "That's why they say it's invaluable. It's an infinite subsidy."

Basel Committee on Banking Supervision

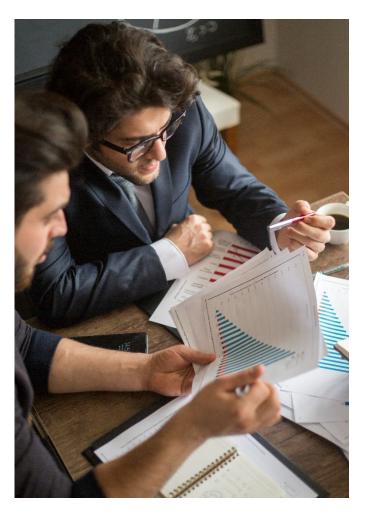
Committee of banking supervisory authorities: established 1974 by G-10

Goal: improve quality of banking supervision worldwide

Non-binding recommendations

Pillar I (Capital/liquidity minimal rules)Pillar II (Supervisory practices)

Pillar III (Disclosure requirements)



Basel Accords

Basel I (1988) Credit risk and risk-weighting of assets

Basel II (2004) Allowing banks to take additional risks

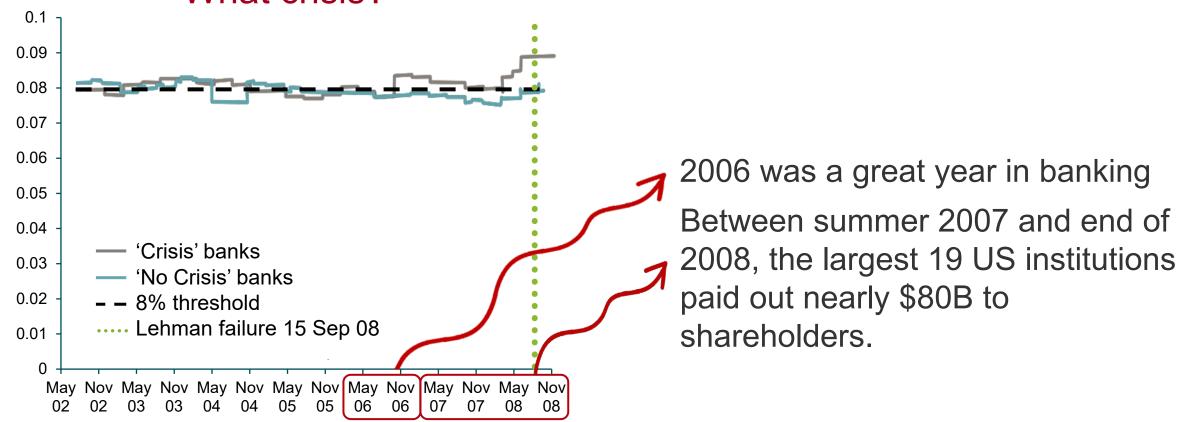
Basel III (2010) Response to 2008 financial crisis

Basel III revisions (2017)

"Final" Rules pending in many jurisdictions ("Basel III Endgame" in US) Basel II: A spectacular failure Basel III: An inadequate tweak ("a well-intended illusion")

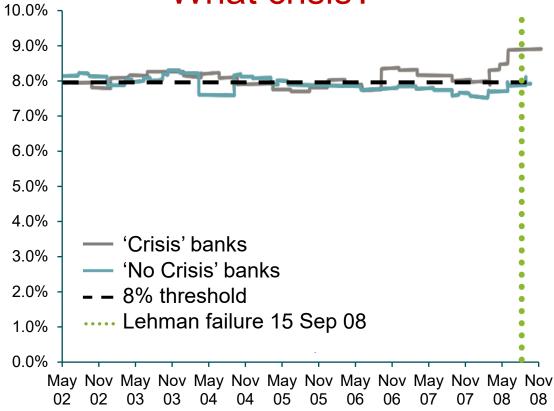
Regulatory Measures were Uninformative

("Tier 1" capital ratios) What crisis?



Regulatory Measures were Uninformative

("Tier 1" capital ratios) What crisis?



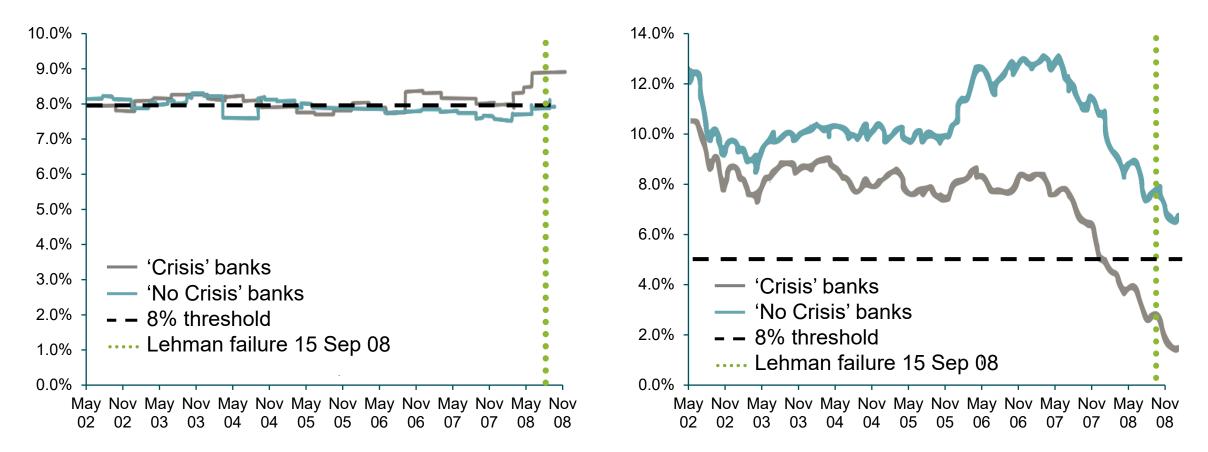
Largest 19 institutions received ≈\$160B under TARP (bailouts).

Fed committed \$7.7 trillions in below-market loans to 407 banks.

"Tier 2 capital" proved useless to absorb losses (except Lehman).

The Stock Market Knew Better...

Regulatory measures



Market-based measures

Basel Capital Regulation

(No Science, highly complex)

Basel II	Basel III	
"Common equity Tier 1 capital" to risk-weighted assets (RWA) : 2%	 "Common Equity Tier 1 Capital" to risk-weighted assets (RWA): 4.5% Plus 2.5% conservation buffer Plus 1.5% "Tier 1" to RWA 	
	 Leverage Ratio: "Tier 1" to total assets Basel III: 3% US: BHC: 5%, insured banks: 6% 	
"Tier 2" (loss-absorbing debt)	"Tier 2"/TLAC (loss-absorbing debt).	



Sir, Basel III bank regulation proposals that Group of 20 leaders will discuss fail to eliminate key structural flaws in the current system.

If **at least 15%** of banks' total, not risk weighted assets were funded by equity, the social benefits would be substantial. And the social costs would be minimal, if any.

Temporarily restricting bank dividends is an obvious place to start.

Anat R. Admati, Franklin Allen, Richard Brealey, Michael Brennan, Markus K. Brunnermeier, Arnoud Boot, John H. Cochrane, Peter M. DeMarzo, Eugene F. Fama, Michael Fishman, Charles Goodhart, Martin F. Hellwig, Hayne Leland, Stewart C. Myers, Paul Pfleiderer, Jean Charles Rochet, Stephen A. Ross, William F. Sharpe, Chester S. Spatt, Anjan Thakor

(Letter from 20 academics, *Financial Times*, November 9, 2010) https://www.ft.com/content/63fa6b9e-eb8e-11df-bbb5-00144feab49a Risk Weights Can Undermine the Purpose of Regulation "Regulatory capital" is calculated relative to "risk-weighted assets"



Complex; create illusion of "science"

Focus on credit while ignoring interest rate risk, tail risk and correlations



Manipulable, distortive, political

Favor loans to governments and securities over business lending; allow manipulable models; get weaponized in muddled political discourse



Used to "economize" on equity in practice

Counter-productively, risk weights **exacerbate fragility and systemic risk**

THE BANKERS' NEW CLOTHES



What's Wrong with Banking and What to Do about It

With a new preface by the authors

ANAT ADMATI & MARTIN HELLWIG

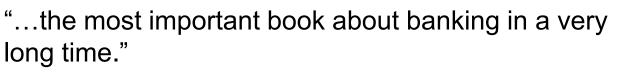
February 2013





"...free of technical jargon and widely accessible to all...conveys a deep understanding and stands in opposition to the self-interested forces of obscurity."

- Kenneth Arrow



- Ken Rogoff



"With a knack for explaining complex concepts in a very straightforward fashion...Their brilliant book has much to offer everyone, from novices to experts." - Stephen Ross



"... a must-read for concerned citizens... should be studied and memorized by lawmakers and regulators so they won't be duped by false claims in the future."

- Eugene Fama



Capital is a rainy-day fund.

"A Piece-by-Piece Guide to New Financial Overhaul Law," *Associated Press*, 2010. "Trying to Slam the Bailout Door, Gretchen Morgenson, *New York Times*, April 2013



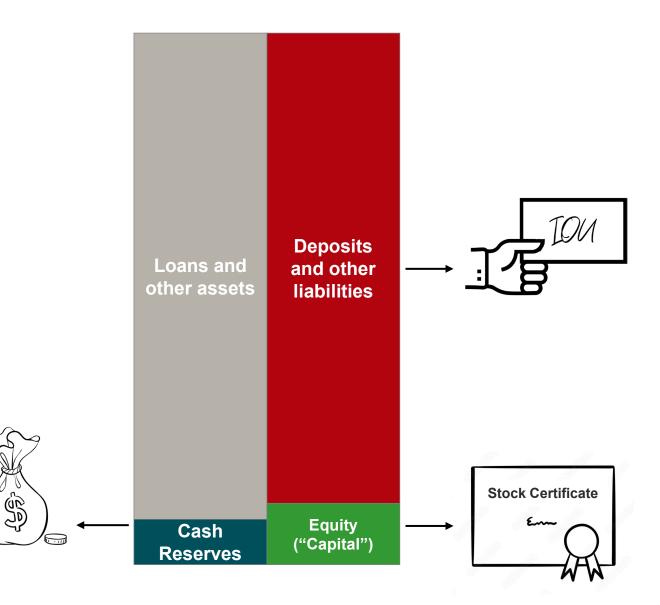


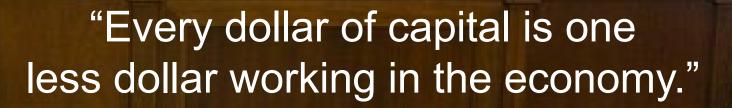
Capita fund. "A Piece-by-Piece Guid "Trying to Slam the Baik FALSE, New York Times, April 2013



Confusing Jargon mixes two sides of balance sheet!

The cash and central bank reserves banks hold are "on the sidelines," earning interest and not used for lending.





Steve Bartlett, Financial Services Roundtable, September 2010



"This rule will keep billions out of the Economy."

Tim Pawlenty, Financial Services Roundtable, July, 2015



"Just about whatever anyone proposes... the banks will claim that it will restrict credit and harm the economy.... It's all bullshit." Paul Volcker (1927-2019), January 2010 (From The Payoff: Why Wall Street Always Wins, Jeff Connaughton, 2012)

Possible Reasons for **Default (Non-Payment)**



Liquidity problems:

Borrower cannot convert assets to cash in a timely manner.

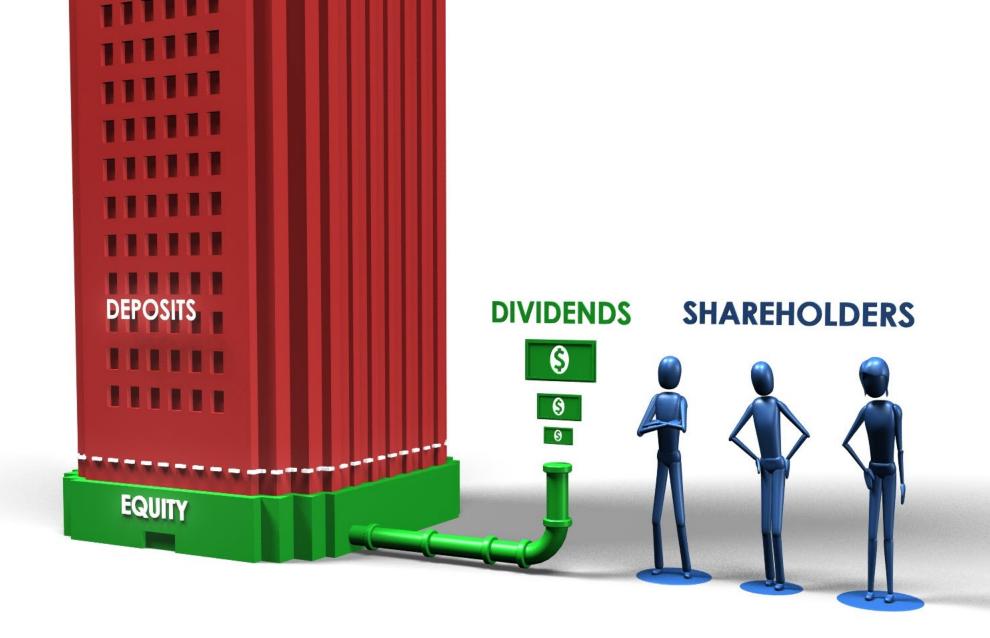


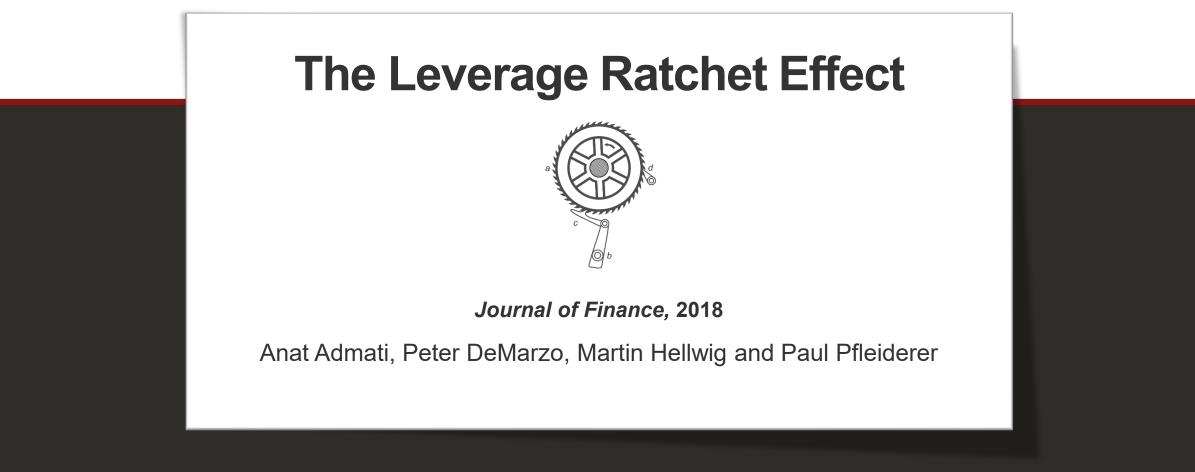


Solvency problems:

Borrower is likely *unable* to pay.

The source of potential default (and perceptions about it) matter greatly Solvency problems are more challenging, cause more harm and distortions Solvency concerns create liquidity problems, especially in banking!



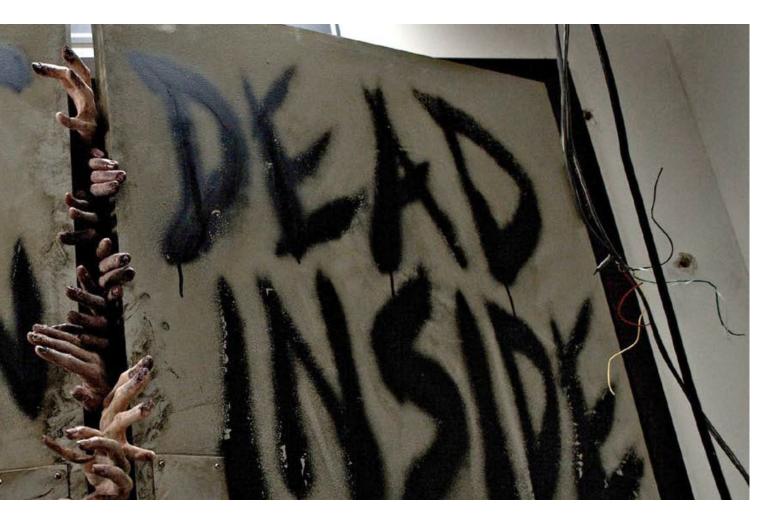


Borrowing creats bias in favor of ever more borrowing and gets "addictive" Debt overhang distorts decisions on both sides of a balance sheet

Zombie (Insolvent) Borrowers: Opaque and Dysfunctional



Zombie (Insolvent) Borrowers: Opaque and Dysfunctional

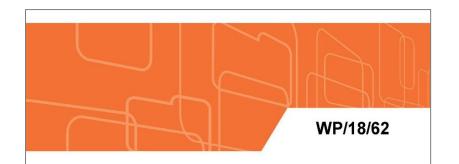


Unable to raise equity Lose trust of counterparties "Gamble for resurrection" Anxious to take cash out Avoid equity, borrow if possible Sell assets, even at fire-sale prices Underinvest in "boring" assets Try to hide insolvency in disclosures Claim it's "only a liquidity problem" Avoid default with more cash reserves Lobby for bailout to avoid default



"Investors can't understand the nature and quality of the assets and liabilities... The disclosure obfuscates more than it informs." Kevin Warsh, January 2013 "The unfathomable nature of banks' accounts make it impossible to know which are sound. Derivatives positions, in particular, are difficult for outside investors to parse."

Paul Singer (Elliot Management), January 2014



IMF Working Paper

Leverage—A Broader View

by Manmohan Singh and Zohair Alam

IMF Working Papers describe research in progress by the author(s) and are published to elicit comments and to encourage debate. The views expressed in IMF Working Papers are those of the author(s) and do not necessarily represent the views of the IMF, its Executive Board, or IMF management.

INTERNATIONAL MONETARY FUND

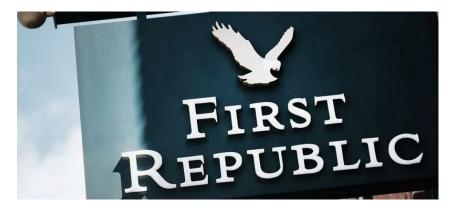
"The omission of off-balance sheet items in the standard measures implies a substantial underestimation of bank leverage.

Off-balance sheet funding is higher now than in 2007."

- "Leverage, a Broader View," Singh and Alam, IMF, March 2018







US Banking Crisis since Spring 2023

The failure of Silicon Valley Bank (SVB) in March 2023 was **not a "modern-day run"** due to liquidity problems

SVB (and First Republic Bank) had long term treasury bonds or mortgages to the wealthy with **little or no credit risk** (of borrower default), but **interest rate increases reduced the market value of their assets**

They became insolvent as their equity was insufficient to absorb losses. (Similar to the US Savings and Loan crisis in the 1980s).

Had they funded with 20% equity, shareholders would have absorbed the losses

KPMG Gave SVB, Signature Bank Clean Bill of Health Weeks Before Collapse

Accounting firm faces scrutiny for audits of failed banks

By Jonathan Weil and Jean Eaglesham

Updated March 13, 2023, 12:21 pm ET

Silicon Valley Bank failed just 14 days after KPMG LLP gave the lender a clean bill of health. Signature Bank went down 11 days after the accounting firm signed off on its audit.



A Silicon Valley Bank branch in Wellesley, Mass., before opening on Monday morning. PHOTO: STEVEN SENNE/ASSOCIATED PRESS

Joint Press Release

March 12, 2023

Joint Statement by Treasury, Federal Reserve, and FDIC

Department of the Treasury

Board of Governors of the Federal Reserve System

Federal Deposit Insurance Corporation

After receiving a recommendation from the boards of the FDIC and the Federal Reserve, and consulting with the President, Secretary Yellen approved actions enabling the FDIC to complete its resolution of Silicon Valley Bank, Santa Clara, California, in a manner that fully protects all depositors. Depositors will have access to all of their money starting Monday, March 13. No losses associated with the resolution of Silicon Valley Bank will be borne by the taxpayer.

We are also announcing a similar systemic risk exception for Signature Bank, New York, New York, which was closed today by its state chartering authority. All depositors of this institution will be made whole As with the resolution of Silicon Valley Bank, no losses will be borne by the taxpayer

Finally, the Federal Reserve Board on Sunday announced it will make available additional funding to eligible depository institutions to help assure banks have the ability to meet the needs of all their depositors.

No more bailouts???



Current Interest Rates				
Primary Credit 5.50%		Secondary Credit 6.00%		
Seasonal Credit 5.35%		Fed Funds Target 5.25 - 5.50%		
	<u>Bank Term Fun</u> 4.8 January 1	7%		

Interest Rates on Reserve Balances for January 16, 2024	Rates	Effective
Last Updated: January 12, 2024 at 4:30 p.m., Eastern Time	(percent)	Date
Rate on Reserve Balances (IORB rate)	5.40	7/27/2023

Interest earned by big UK high street banks on BoE reserves surges to £9.2bn

MP highlights scale of lenders' 'unanticipated income' in 2023, but acknowledges some progress towards better savings rates for consumers

The interest the BoE paid on commercial banks' reserves, which is ultimately covered by the Treasury, has risen sharply in recent years as the central bank lifted its key rate to 5.25 per cent in an effort to bring inflation back under control.

Dame Harriett Baldwin, chair of the [Treasury select] committee, said the data showed "the staggering scale of unanticipated income high street banks are bringing in, with no work required, as a result of increased interest rates."

The letters [from the banks] said the banks had worked towards giving customers a fairer deal.

THE BANKERS' NEW CLOTHES

"Indispensable."-Jesse Eisinger, New York Times -

What's Wrong with Banking and What to Do about It



ANAT ADMATI & MARTIN HELLWIG

NEW AND EXPANDED EDITION

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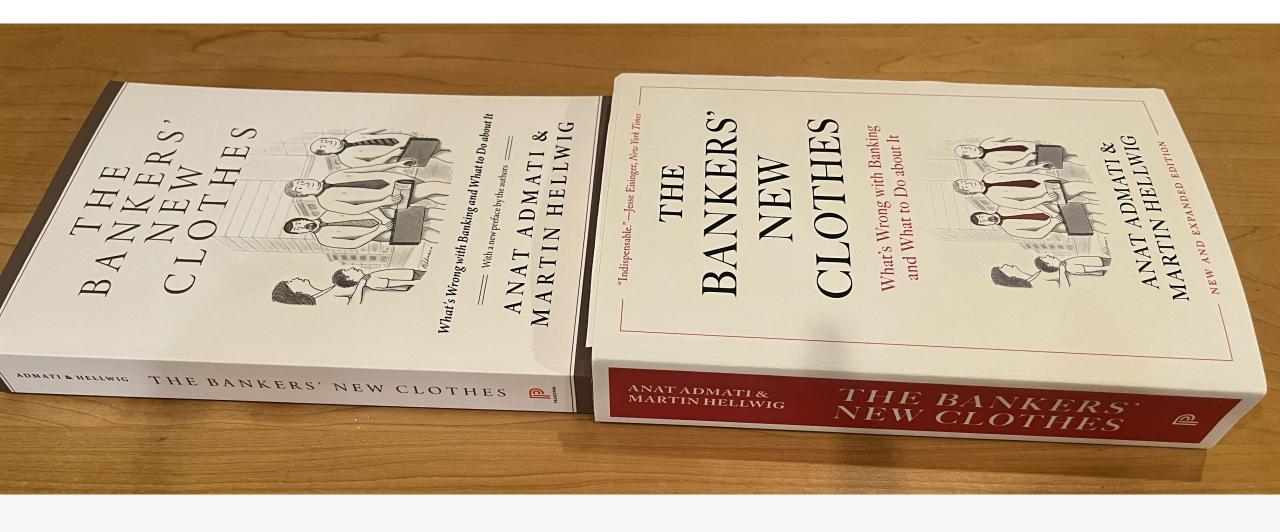
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2014 vs 2024 200 additional pages



Too Fragile Still

Without reform of the financial system, . . . , another crisis is certain, . . .

Mervyn King, Former Governor of the Bank of England, The End of Alchemy (2016)¹

SIXTEEN

Bailouts Forever

[A] globally active systemically important bank cannot simply be wound up according to the "too-big-to-fail" plan.

Karin Keller-Sutter, Head of the Swiss Finance Department, March 25, 2023¹

Bailouts and Central Banks

It was not quite a Lehman moment. But it got close.

London Banker, September 2022¹

SEVENTEEN

Above the Law?

[Power struggles in the economy] are not fought by people who are infinitely progress-minded, but by people who have developed sophisticated and brutal techniques of fighting for power.

Walter Eucken, German economist (1891–1950)¹

The Parade of Bankers New Clothes Continues...

44 Flawed Claims Debunked (latest version April 8 2024)

https://gsb-faculty.stanford.edu/anat-r-admati/publications/the-parade-of-bankers-new-clothes-continues/

AN

Flawed Claims Grouped

1	

Basics about Bank Capital and Bank Funding

5

"No More Bailouts!"

2



6

More radical approaches?

3

Economic Effects of Higher Bank Equity Requirements



"Bank Regulation and Supervision are Already Tough"



Politics of Bank Regulation and Global "Competitiveness"





Hearing entitled, "Annual Oversight of Wall Street Firms."

Coverage begins at 9:30 am.

COMMITTEE ON BANKING, HOUSING & URBAN AFFAIRS





Nonsense and Politics Persist: Public Theater, Weaponized Details

"Let's translate [Basel III Endgame] for the average American... It is simply requiring more capital on the sidelines, which then means fewer dollars to lend to small businesses, firsttime homebuyers, car loans... to Americans who need desperately to be engaged in the process of achieving the American Dream."

Ranking Member Tim Scott (R-SC) Senate Banking Committee Hearing, Dec 6, 2023

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Ranking Member Tim Scott (R-SC) Senate Banking Committee Hearing, Dec 6, 2023

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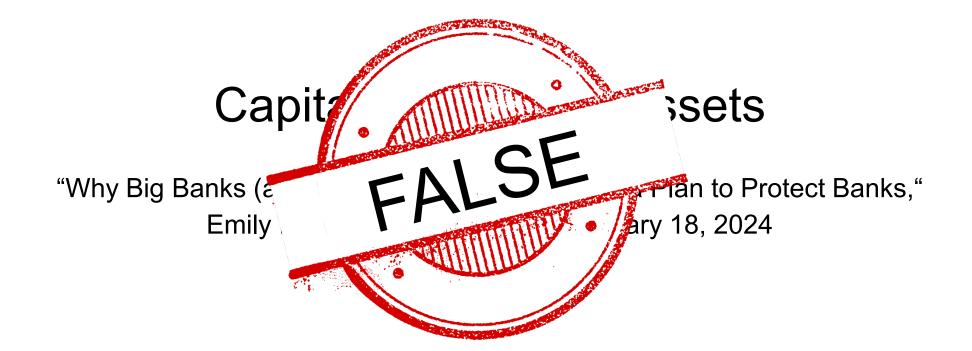


Capital is cash-like assets

"Why Big Banks (and Some Odd Allies) Oppose a Plan to Protect Banks," Emily Flitter, *New York Times*, January 18, 2024







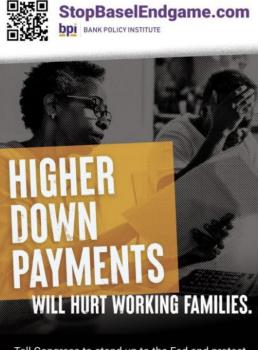


To learn more, please visit <u>StopBaselEndgame.com</u>.



Stop Basel Endgame

bpi



Tell Congress to stand up to the Fed and protect Americans from costly new capital rules.



"Credit will Suffer" Claims Debunked

Excessive Borrowing and Bad Rules Distort Credit Market



Too much or too little credit; boom, bust, and crises



Wasteful investments in boom





Zombie banks lend to and maintain zombie businesses



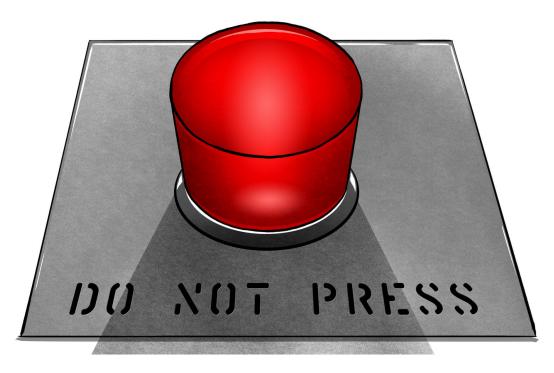
Risk weights and liquidity rules distort lending decisions

Mark Carney hails new deal for 'too big to fail' banks

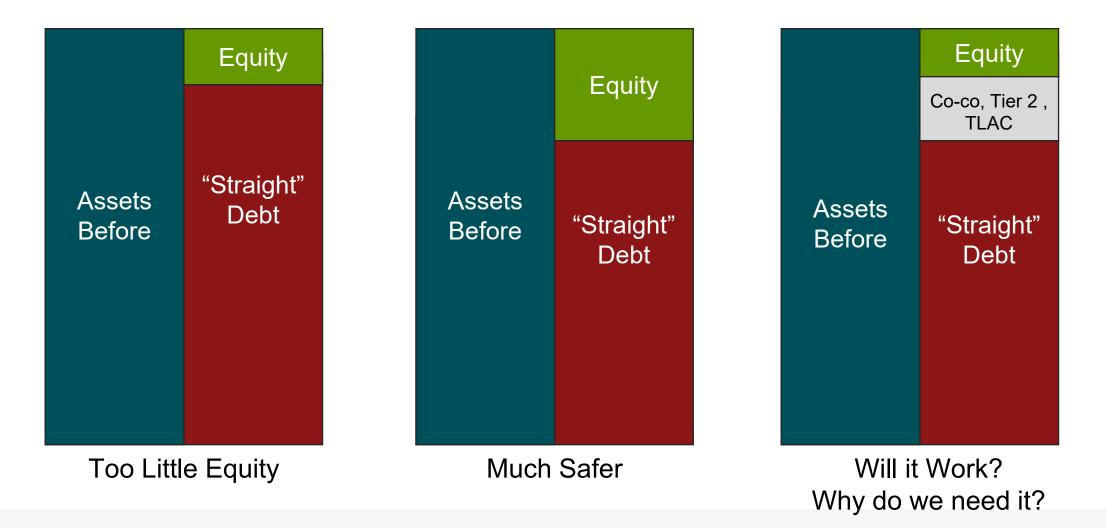
Bank of England governor unveils new set of rules about the capital that 30 'globally systemically important' banks must hold to avoid further bailouts November 10, 2014



Loss-Absorbing Debt ("Bail-in," "AT1," "TLAC"): Clever or Fool's Gold? Equity Dominates Debt for Loss Absorption in Every Relevant Way!



"Anything but Equity" Why? "Loss absorbing debt" (TLAC) investors rarely if ever absorb losses!



"Heroic Savior" Button Instead?



Wednesday, 5 April 2023 14:50

How Credit Suisse Became a Dead Bank Walking

«Zombie» is an apt moniker for Credit Suisse, now that it's crystal clear that without intervention, the bank would have been history last fall. Outflows were even greater than the bank admitted.



And Now, a Credit Suisse Bailout

The weekend shotgun marriage with UBS shows how post-2008 regulation failed again.

By The Editorial Board WSJ OPINION March 19, 2023 5:10 pm ET



Swiss Are On the Hook for \$13,500 Each on Credit Suisse Bailout

Aid for UBS to Take Over Credit Suisse in Swiss francs

9B Direct guarantee of Swiss government	100B SNB liquidity guaranteed by government ("public liquidity backstop")	100B SNB liquidity with privileged creditor status in bankruptcy

The combined sum of 209 billion francs is equivalent to about a quarter of Switzerland's gross domestic product and exceeds total European defense spending in 2021.

The price tag for Switzerland's largest ever corporate rescue could add up to more than three times the 60 billionfranc bailout of UBS in 2008.

Sources: Swiss National Bank, Finance Ministry

Bloomberg

Swiss financial regulator calls for tougher powers after Credit Suisse collapse

Finma report says it 'exhausted its options' in regulating scandal-plagued bank

DECEMBER 19 2023

Switzerland's financial regulatory system has long been criticised internationally for lacking the authority of its global peers.

Finma said that to improve its oversight of the finance sector, it would need to be able to fine companies. It also called for the introduction of a senior managers' regime

Legal authority for financial regulators is necessary, but so is the political will that the use authority in the public interest! (See U.S.) The "Level Playing Field" Mantra (Chapter 12: "Politics of Banking")

Is fairness in sports a proper analogy for rules of economic "game"? **NO!**

Should taxpayers subsidize sectors or corporations to win cross-jurisdictional "competition" as "national champions" while causing harm? NO!

Race to the bottom dynamics

Recall Icelandic and Irish banks



"Banks are still the most powerful lobby on Capitol Hill. And they frankly own the place."

Senator Richard Durbin (D-III), 2009



"Banks are not special, except for what they are allowed to get away with.... The model is intellectually bankrupt. The reason that this is not more widely accepted is that bankers are so influential, and the economics are so widely misunderstood.

"Why Bankers are Intellectually Naked," Martin Wolf, *Financial Times*, March 17, 2013



Politics of Banking: Are we Hostages?

Symbiotic relations cause harm when issues are misunderstood

"Banks are where the money is"

Guarantees appear free; their social cost is invisible

Banks seem sources of funding, not risk

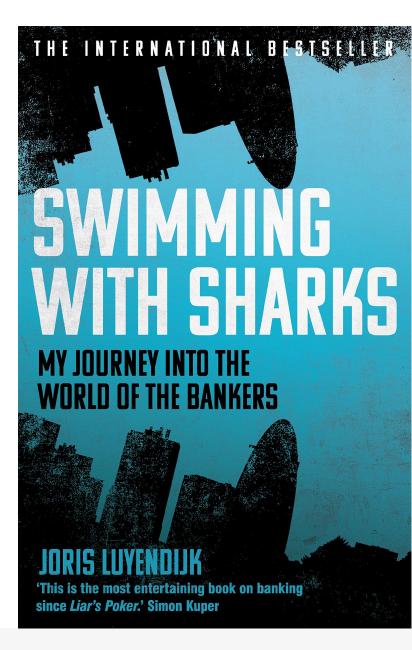
"National champions" (dressed in "level playing field" narratives)

Central banks bail out banks and governments

Willful ignorance or confusion

Without political will to set and enforce proper rules, bank(er)s undermine democracy, get away with recklessness and deception





How the Banks ignored the lessons of the crash

September 30, 2015

Seven years after the collapse of Lehman Brothers, it is often said that nothing was learned from the crash. This is too optimistic. The big banks have surely drawn a lesson from the crash and its aftermath: that in the end there is very little they will not get away with.

Sunday Business Section, New York Times

Sep. 16, 2018, Ten years after Lehman Brother's bankruptcy)

Ten findings, 10 years after Wall Street brought the economy to the brink.

10. The perpetrators of the pain have not been brought to justice. A comprehensive list of all the top bank chief executives who served time behind bars. PAGE 15

The C.E.O.s of Wall Street Sent to Jail e intentionally left blank

Banks have paid \$321 billion in fines since the crisis (but they've made almost \$1 trillion) | CNBC, March 17, 2017



JPM Chase Rap Sheet



Violation Tracker Current Parent Company Summary

Current Parent Company Name: JPMorgan Chase Ownership Structure: publicly traded (ticker symbol NYSE: JPM) Headquartered in: New York Major Industry: financial services Specific Industry: banking & securities Penalty total since 2000: \$38,995,648,319 Number of records: 267

TOP 5 OFFENSE GROUPS (<u>GROUPS DEFINED</u>)	PENALTY TOTAL	NUMBER OF RECORDS
financial offenses	\$26,626,159,167	115
consumer-protection-related offenses	\$8,619,119,178	63
competition-related offenses	\$2,458,674,791	27
government-contracting-related offenses	\$614,000,000	1
employment-related offenses	\$522,408,672	46

JPMorgan Chase Will Pay \$13 Billion In Record Settlement

November 19, 2013 · 3:03 PM ET

By Bill Chappell



Not cited in our book but relevant...

JPMADOFF

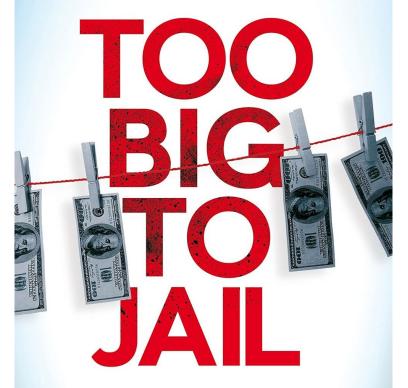


THE UNHOLY ALLIANCE BETWEEN AMERICA'S BIGGEST BANK AND AMERICA'S BIGGEST CROOK HELEN DAVIS CHAITMAN & LANCE GOTTHOFFER

BANKS GAME THE SYSTEM

RICHARD S COLLIER

'This will amaze and appal you' OLIVER BULLOUGH, AUTHOR OF *MONEYLAND*



HSBC and the Banking Scandal of the Century

CHRIS BLACKHURST

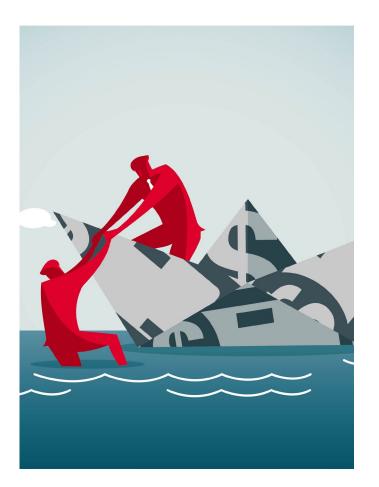
2023

2016

2020

It Takes a Village to Maintain a Dangerous System Many enablers

Bankers and other financial sector employees Institutional investors Executives and boards of financial firms Auditors and rating agencies Lawyers and Consultants



Supervisors and regulators Central bankers The media Politicians Courts Academics



With such friends [as academics], who needs lobbyists?

Risk manager in a major systemic institution, 2016

"

Comments due January 16, 2024

Capital rules: 132,776 words of proposed new rules; 176 questions

July 27, 2023

Agencies request comment on proposed rules to strengthen capital requirements for large banks

Board of Governors of the Federal Reserve System

Federal Deposit Insurance Corporation

Office of the Comptroller of the Currency

of all risks to which the banking organization is exposed,15 to have a process for assessing its overall capital adequacy in relation to its risk profile and a comprehensive strategy for maintaining an appropriate level of capital,¹⁶ and, where applicable, to conduct internal stress tests.¹⁷ Also, holding companies subject to the Board's capital plan rule would continue to be subject to a stress capital buffer requirement that is based on a supervisory stress test of the holding company's exposures.¹⁸ Although the proposal would remove use of internal models for calculating capital requirements for credit and operational risk, internal models can provide valuable information to a banking organization's internal stress testing, capital planning, and risk management functions. Large banking organizations should employ internal modeling

approach noura appro to buiking organizations with total assets of \$100 billion or more and their subsidiary depository institutions.¹⁹ These banking organizations are large and exhibit heightened complexity. Application of the expanded risk-based approach to large banking organizations would provide granular, generally standardized requirements that result in robust risk capture and appropriate risk sensitivity. By strengthening the requirements that apply to large banking organizations, the proposal would enhance their resilience and reduce risks to U.S. financial stability and costs they may pose to the Federal Deposit Insurance Fund in case of material distress or failure. Relative to smaller, less complex banking organizations, these banking organizations have greater operational capacity to apply more sophisticated requirements. Previously, the agencies determined

August 29, 2023

Agencies request comment on proposed rule to require large banks to maintain long-term debt to improve financial stability and resolution

Board of Governors of the Federal Reserve System

Federal Deposit Insurance Corporation

Office of the Comptroller of the Currency

Who submits public comments?



GRADUATE SCHOOL OF BUSINESS STANFORD UNIVERSITY **KNIGHT MANAGEMENT CENTER** STANFORD CA 94305-7298

ANAT R. ADMATI THE GEORGE G.C. PARKER PROFESSOR OF FINANCE AND ECONOMICS GRADUATE SCHOOL OF BUSINESS

January 16, 2024

Ms. Ann E. Misback Secretary Board of Governors of the Federal Reserve System Attention: Comments/Legal OES 20th Street and Constitution Avenue NW Washington, DC 20551 Docket No. R-1813, RIN 7100-AG64

Mr. Benjamin McDonough Chief Counsel Office of the Comptroller of the Currency 400 7th Street, NW Suite 3E-218 Washington, DC 20219 Docket ID OCC-2023-0008

Re: Regulatory Capital Rule: Large Banking Organizations and Banking Organizations with Significant Trading Activity

Mr. James P. Sheesley

550 17th Street NW

RIN 3064-AF29

Washington, DC 20429

Assistant Executive Secretary

Federal Deposit Insurance Corporation



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January 16, 2024

Ms. Ann E. Misback Secretary Board of Governors of the Federal Reserve System Attention: Comments/Legal OES 20th Street and Constitution Avenue NW Washington, DC 20551 Docket No. R-1815 and RIN 7100-AG66

Mr. Benjamin McDonough Chief Counsel Office of the Comptroller of the Currency 400 7th Street, NW Suite 3E-218 Washington, DC 20219 Docket ID OCC-2023-0011

Mr. James P. Sheesley Assistant Executive Secretary Federal Deposit Insurance Corporation 550 17th Street NW Washington, DC 20429 RIN 3064-AF86

Re: Long-term Debt Requirements for Large Bank Holding Companies, Certain Intermediate Holding Companies of Foreign Banking Organizations, and Large Insured Depository Institutions



Apr 8, 2024 | ANAT R. ADMATI

False Choices, Muddled Debate



OXFORD REVIEW OF ECONOMIC POLICY

CAPITALISM

VOLUME 37 NUMBER 4 WINTER 2021

("What has gone wrong with capitalism, what needs to change and how to fix it" in 5,000 words)

Capitalism, Laws, and the Need for Trustworthy Institutions

Anat R Admati

In recent decades, the forces of 'free-market capitalism' have undermined and overwhelmed democratic institutions, leading to intertwined crises in both capitalism and democracy. Deception and the manipulation of beliefs often distort both markets and political systems.